

SHAN YOU
UEN: S95SS0103B

FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

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STATEMENT BY THE MANAGEMENT COMMITTEE
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

The Management Committee presents the statement together with the audited financial statement of Shan You (the Society) for the financial year ended 31 March 2025.


In the opinion of the Management Committee,

- (a) the accompanying financial statements of the Society are drawn up so as to give a true and fair view of the state of affairs of the Society as at 31 March 2025, and the results, changes in funds and cash flows of the Society for the financial year then ended; and
- (b) at the date of this statement, there are reasonable grounds to believe that the Society will be able to pay its debts as and when they fall due.

The Management Committee, comprising the following, authorised the issue of these financial statements:

Jenny Quek Hwee Huang	President
Wilson Tan Chee Wee	Vice President
Leo Chin Toon, Mike	Secretary
Puah Kok Chang	Treasurer
Wang Shiow Mei	Assistant Secretary
Wang Jun Jie, Kelvin	Assistant Treasurer
Patrick Peck Wee Boon	Committee Member
Eddy Lim Seok Boon	Committee Member
Lee Hian Hui	Committee Member
Wilkinson Tan Kuan Hiang	Committee Member

For and on behalf of the Management Committee,



Jenny Quek Hwee Huang
President



Wilson Tan Chee Wee
Vice President

15 August 2025

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF
SHAN YOU
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of Shan You (the Society) that comprise the statement of financial position as at 31 March 2025, and the statement of financial activities, statement of changes in funds and statement of cash flows for the financial year then ended, and notes to the financial statements including material accounting policy information.

In our opinion, the financial statements are properly drawn up in accordance with the provisions of the Societies Act, Chapter 311 (the Societies Act), the Charities Act, Chapter 37 and other relevant regulations (the Charities Act and Regulations) and Charities Accounting Standards in Singapore (CASs) so as to give a true and fair view of the state of affairs of the Society as at 31 March 2025 and the results, changes in the funds and cash flows of the Society for the financial year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing (SSAs). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Society in accordance with the Accounting and Corporate Regulatory Authority (ACRA) *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities* (ACRA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information comprises the Statement by the Management Committee is set out on Page 1.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF
SHAN YOU
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation of the financial statements that give a true and fair view in accordance with the provisions of the Societies Act, the Charities Act and Regulations and CASs, and for devising and maintaining a system of internal accounting controls to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Society's ability to continue as a going concern, disclosing, as appropriate, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Society or to cease operations, or has no realistic alternatives but to do so.

The responsibilities of those charged with governance include overseeing the Society's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF
SHAN YOU
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

Auditor's Responsibilities for the Audit of the Financial Statements – cont'd

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

In our opinion,

- (a) the accounting and other records required be kept by the Society have been properly kept in accordance with the provisions of the Societies Regulations enacted under the Societies Act, the Charities Act and Regulations; and
- (b) the fund-raising appeals held by the Society during the financial year ended 31 March 2025 have been carried out in accordance with Regulation 6 of the Societies Regulations issued under the Societies Act and proper accounts and other records have been kept of the fund-raising appeals.

During the course of our audit, nothing has come to our attention that caused us to believe that during the financial year:

- (a) the Society has not used the donation moneys in accordance with its objectives as required under Regulation 11 of the Charities (Institutions of a Public Character) Regulations; and
- (b) the Society has not complied with the requirements of Regulation 15 of the Charities (Institutions of a Public Character) Regulations.

YFK PAC

YFK Public Accounting Corporation
Public Accountants and
Chartered Accountants
Singapore

15 August 2025

STATEMENT OF FINANCIAL ACTIVITIES
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

	Unrestricted Funds		Restricted Funds				Total Restricted Funds	Total Unrestricted and Restricted Funds
	General Fund	Total Unrestricted Funds	Maintenance Fund	Wellness Community	Counselling and Casework Programme	The Elephant in Our Community		
	\$	\$	\$	\$	\$	\$	\$	
2025								
EXPENDITURE								
Cost of generating funds								
<u>Activities for generating fund</u>								
Staff costs	61,194	61,194	-	-	-	-	61,194	
Fundraising	5,680	5,680	-	-	-	-	5,680	
	66,874	66,874	-	-	-	-	66,874	
Cost of charitable activities								
Communications	-	-	-	2,191	2,081	79	4,351	
Contract labour	271	271	-	12,336	222	-	12,829	
Cost of donations in-kind distributed	-	-	-	104,889	-	-	104,889	
Counselling cost	30,255	30,255	-	-	8,980	-	39,235	
Food ration purchase	-	-	-	13,993	797	-	14,790	
Free meal purchase	-	-	-	52,518	-	-	52,518	
General maintenance	218	218	-	763	568	-	1,549	
IT service and subscription	18,645	18,645	-	1,008	15,059	617	35,330	
Maintenance of building	-	-	157	2,386	1,796	35	4,373	
Staff costs	-	-	-	96,605	490,871	402	587,878	
Professional costs	1,000	1,000	-	-	14,837	-	15,837	
Programme costs	5,795	5,795	-	-	10,150	-	15,945	
Rental of building and equipment	-	-	-	27,756	19,939	1,123	48,818	
Supplies, materials and other costs	-	-	-	589	259	7	854	
Utilities	-	-	-	10,451	10,745	766	21,962	
	56,184	56,184	157	325,485	576,304	3,028	904,974	
							961,158	

Note

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The accompanying notes form an integral part of these financial statements.

STATEMENT OF FINANCIAL ACTIVITIES
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

	Unrestricted Funds		Restricted Funds				Total Unrestricted and Restricted Funds
	General Fund	Total Unrestricted Funds	Maintenance Fund	Wellness Community	Counselling and Casework Programme	The Elephant in Our Community	
	\$	\$	\$	\$	\$	\$	\$
2025							
EXPENDITURE - Cont'd							
Governance and administrative costs							
Accounting fee	15,930	15,930	-	-	5,925	-	5,925
Amortisation of intangible asset	-	-	-	-	20,587	-	20,587
Audit fee	8,027	8,027	-	-	54	4	57
Bank service charges	256	256	-	134	182	4	320
Communications	1,251	1,251	-	-	-	-	-
Depreciation of plant and equipment	4,628	4,628	-	-	4,794	342	5,135
Insurance	28,827	28,827	-	-	-	-	-
Maintenance of building	-	-	314	-	-	-	314
Staff costs	134,810	134,810	-	-	-	-	134,810
Rental of premises and equipment	17,362	17,362	-	-	-	-	-
Supplies, materials and other costs	1,602	1,602	-	-	-	-	-
Utilities	10,373	10,373	-	-	-	-	-
Others	1,416	1,416	-	145	2,330	30	2,505
	224,482	224,482	314	279	33,871	379	34,843
Total expenditure	347,540	347,540	471	325,764	610,175	3,407	939,817
Net (expenditure)/income for the year	(33,656)	(33,656)	(471)	(181,444)	49,935	(3,407)	(135,387)
							(169,043)

Note

The accompanying notes form an integral part of these financial statements.

STATEMENT OF FINANCIAL ACTIVITIES
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

	Unrestricted Funds		Restricted Funds				Total Unrestricted and Restricted Funds
	General Fund	Total Unrestricted Funds	Maintenance Fund	Wellness Community	Counselling and Casework Programme	The Elephant in Our Community	
	\$	\$	\$	\$	\$	\$	\$
2024							
INCOME							
Income from generating funds							
<u>Voluntary income</u>							
Donations	122,662	122,662	-	27,640	-	-	150,302
Donations in-kind	4,697	4,697	-	92,759	-	-	97,456
	127,359	127,359	-	120,399	-	-	247,758
<u>Grants</u>							
Community Chest Funding	-	-	-	-	465,100	-	465,100
NCSS Funding	12,423	12,423	-	-	-	-	12,423
Enhanced Fund-Raising	88,893	88,893	-	138,188	23,518	10,180	260,779
Government Grants	19,535	19,535	-	-	-	-	19,535
	120,851	120,851	-	138,188	488,618	10,180	757,837
<u>Activities for generating funds</u>							
Fundraising	75,345	75,345	-	192,293	14,839	16,410	298,887
Membership dues	550	550	-	-	-	-	550
	75,895	75,895	-	192,293	14,839	16,410	299,437
<u>Investment income</u>							
Interest income	20	20	-	-	-	-	20
Interest on fixed deposits	2,779	2,779	-	-	-	-	2,779
	2,799	2,799	-	-	-	-	2,799
Income from charitable activity							
Programme fees	22,290	22,290	-	-	144,445	16,418	183,153
	349,194	349,194	-	450,880	647,902	43,008	1,490,984
Total income							

Note

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The accompanying notes form an integral part of these financial statements.

STATEMENT OF FINANCIAL ACTIVITIES
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

	Note	Unrestricted Funds		Restricted Funds				Total Restricted Funds	Total Unrestricted and Restricted Funds
		General Fund	Total Unrestricted Funds	Maintenance Fund	Wellness Community	Counselling and Casework Programme	The Elephant in Our Community		
		\$	\$	\$	\$	\$	\$	\$	
EXPENDITURE									
Cost of generating funds									
<u>Activities for generating fund</u>									
Staff costs	5	86,936	86,936	-	-	-	-	86,936	
Fundraising	21	27,893	27,893	-	157	335	45	28,430	
		114,829	114,829	-	157	335	45	115,366	
Cost of charitable activities									
Communications		-	-	-	2,477	2,462	159	5,098	
Contract labour		-	-	-	11,769	-	-	11,769	
Cost of donations in-kind distributed		4,696	4,696	-	91,049	-	-	95,745	
Food ration purchase		-	-	-	46,975	-	-	46,975	
Free meal purchase		-	-	-	67,463	-	-	67,463	
General maintenance		1,374	1,374	-	3,547	1,809	192	6,922	
IT service and subscription		3,820	3,820	-	2,037	9,539	405	15,801	
Maintenance of building		-	-	322	3,780	1,407	162	5,671	
Staff costs	5	-	-	-	138,217	436,901	26,629	601,747	
Professional costs		-	-	-	-	9,615	-	9,615	
Programme costs		7,725	7,725	-	180	70	3,867	11,842	
Rental of building and equipment		-	-	-	29,093	17,850	1,801	48,744	
Supplies, materials and other costs		-	-	-	1,098	1,329	79	2,506	
Transport expenses		379	379	-	-	-	66	445	
Utilities		-	-	-	10,162	11,080	1,128	22,370	
		17,994	17,994	322	407,847	492,062	34,488	934,719	
								952,713	

The accompanying notes form an integral part of these financial statements.

STATEMENT OF FINANCIAL ACTIVITIES
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

	Unrestricted Funds		Restricted Funds				Total Unrestricted and Restricted Funds
	General Fund	Total Unrestricted Funds	Maintenance Fund	Wellness Community	Counselling and Casework Programme	The Elephant in Our Community	
	\$	\$	\$	\$	\$	\$	\$
2024							
EXPENDITURE - Cont'd							
Governance and administrative costs							
Amortisation of intangible asset	-	-	-	-	13,725	-	13,725
Audit fee	2,646	2,646	-	1,553	3,273	329	7,801
Bank service charges	204	204	-	146	105	12	467
Communications	2,389	2,389	-	-	-	-	2,389
Depreciation of plant and equipment	3,671	3,671	-	638	5,015	587	9,911
General maintenance	18	18	-	-	-	-	18
Insurance	770	770	-	441	927	90	2,228
Maintenance of building	-	-	723	-	-	-	723
Staff costs	277,655	277,655	-	28	61	-	277,744
Rental of premises and equipment	14,542	14,542	-	-	-	-	14,542
Supplies, materials and other costs	9,193	9,193	-	-	-	-	9,193
Utilities	8,976	8,976	-	-	-	-	8,976
Others	300	300	-	-	163	40	503
	320,364	320,364	723	2,806	23,269	1,058	348,220
Total expenditure	453,187	453,187	1,045	410,810	515,666	35,591	1,416,299
Net (expenditure)/income for the year	(103,993)	(103,993)	(1,045)	40,070	132,236	7,417	74,685

Note

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The accompanying notes form an integral part of these financial statements.

**STATEMENT OF FINANCIAL POSITION
AS AT 31 MARCH 2025**

	<u>Note</u>	<u>2025</u> \$	<u>2024</u> \$
ASSETS			
Non-current assets			
Plant and equipment	7	47,923	6,545
Intangible asset	8	27,449	48,036
		<u>75,372</u>	<u>54,581</u>
Current assets			
Inventories	9	2,087	5,077
Other receivables	10	249,679	298,993
Cash and cash equivalents	11	1,274,749	1,436,936
		<u>1,526,515</u>	<u>1,741,006</u>
Total assets		<u><u>1,601,887</u></u>	<u><u>1,795,587</u></u>
Current liabilities			
Other payables	12	83,318	107,975
Net Assets		<u><u>1,518,569</u></u>	<u><u>1,687,612</u></u>
FUNDS			
Unrestricted funds			
General Fund	13	1,019,380	1,053,036
Restricted funds			
Maintenance Fund	14	19,655	20,126
Wellness Community	15	(236,432)	(54,988)
Counselling and Casework Programme	16	853,302	803,367
The Elephant in Our Community	17	(138,019)	(134,612)
The Invictus Fund	18	683	683
		<u>499,189</u>	<u>634,576</u>
Total Funds		<u><u>1,518,569</u></u>	<u><u>1,687,612</u></u>

The accompanying notes form an integral part of these financial statements.

**STATEMENT OF CHANGES IN FUNDS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

	Note	Balance at beginning of year \$	Net (expenditure)/ income for the year \$	Balance at end of year \$
2025				
Unrestricted funds				
General Fund	13	1,053,036	(33,656)	1,019,380
Restricted funds				
Maintenance Fund	14	20,126	(471)	19,655
Wellness Community	15	(54,988)	(181,444)	(236,432)
Counselling and Casework Programme	16	803,367	49,935	853,302
The Elephant in Our Community	17	(134,612)	(3,407)	(138,019)
The Invictus Fund	18	683	-	683
		634,576	(135,387)	499,189
Total funds		1,687,612	(169,043)	1,518,569
2024				
Unrestricted funds				
General Fund	13	1,157,029	(103,993)	1,053,036
Restricted funds				
Maintenance Fund	14	21,171	(1,045)	20,126
Wellness Community	15	(95,058)	40,070	(54,988)
Counselling and Casework Programme	16	671,131	132,236	803,367
The Elephant in Our Community	17	(142,029)	7,417	(134,612)
The Invictus Fund	18	683	-	683
		455,898	178,678	634,576
Total funds		1,612,927	74,685	1,687,612

The accompanying notes form an integral part of these financial statements.

**STATEMENT OF CASH FLOWS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

	<u>2025</u>	<u>2024</u>
	\$	\$
Cash flows from operating activities		
Net (loss)/income for the year	(169,043)	74,685
Adjustments for:		
Amortisation of intangible asset	20,587	13,725
Depreciation of plant and equipment	9,763	9,911
Interest income	(136)	(20)
Interest income on fixed deposits	(3,778)	(2,779)
Operating cash flows before changes in working capital	<u>(142,607)</u>	<u>95,522</u>
Total changes in working capital:		
Inventories	2,990	(1,710)
Other receivables	49,314	(79,500)
Other payables	(24,657)	(17,178)
Net cash used in operating activities	<u>(114,960)</u>	<u>(2,866)</u>
Cash flows from investing activities		
Intangible asset	-	(61,761)
Purchase of plant and equipment	(51,141)	(3,235)
Interest received	3,914	2,799
Net cash used in investing activities	<u>(47,227)</u>	<u>(62,197)</u>
Net decrease in cash and cash equivalents	(162,187)	(65,063)
Add: Cash and cash equivalents at beginning of year	1,436,936	1,501,999
Cash and cash equivalents at end of year	<u><u>1,274,749</u></u>	<u><u>1,436,936</u></u>

The accompanying notes form an integral part of these financial statements.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

1. General

Shan You (the Society) is registered and domiciled in Singapore. The address of its registered office and principal place of operation is at 5 Upper Boon Keng Road #02-15 Singapore 380005.

The Society was registered on 17 June 1995 under the Societies Act, (Chapter 311), (the Societies Act), and is a charity registered under Charities Act, Chapter 37 (the Charities Act), since 28 December 1995. The Society has renewed and been accorded the Institution of a Public Character (IPC) status until 1 December 2026.

The objects for which the Society is established are:

- (a) to promote behavioural, mental and physical health of the community;
- (b) to encourage the development of family life and individual well-being through intergenerational bonding;
- (c) to provide opportunities for volunteers to render social services to the community, to provide expertise and resources to develop, train, manage and supervise these volunteers; and
- (d) to disseminate information on behavioural, mental and physical health, social policies and community services through professional training, public education, seminars and distribution of brochures and media resources.

In addition, the Society operates Shan You Wellness Centre, a division of the Society with its principal place of operation at 3 Eunos Crescent #01-2591/3/5, Singapore 400003. The Wellness Community project of the Shan You Wellness Centre was started to expand the Society's social services activities. The goal of the Wellness Community project is to improve the quality of life through strengthening the five different aspects of wellness for individuals and families. The activities promote intergenerational bonding for families, seniors, children and youths, and encourage community spirit and inter-racial harmony.

2. Material accounting policy information

(a) Basis of preparation

The financial statements of the Society have been drawn up in accordance with the Charities Accounting Standards in Singapore (CASs) and the disclosure requirements of the Societies Act and the Charities Act.

The financial statements have been prepared on a historical cost basis, except as disclosed in the accounting policies below.

The financial statements are presented in Singapore dollar which is the functional currency of the Society.

The financial statements of the Society have been prepared on the basis that it will continue to operate as a going concern.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

2. Material accounting policy information – cont'd**(b) Income recognition**

Income comprises the fair value of the consideration received or receivables in the ordinary course of the Society's activities. Income is recognised as follows:

Donations

Donations are reported as income. The timing of income recognition is governed by the donor's intent. If the donor is silent, the donation is recognised as income in the financial year it is received. The timing of income recognition for restricted donations is the same as for unrestricted donations.

Donation-in-kind

Donation-in-kind are recognised when the fair value of the assets received can be reasonably ascertained.

Interest income

Interest income is recognised on a time proportion basis using the effective interest method.

Programme fee

Programme fee is recognised when the programmes are conducted.

Fundraising income

Fundraising income is recognised when the fundraising events is held or when the right to reserve the income is established.

Other income

Other income is recognised when received.

(c) Government grants

The recognition of a promised grant is evidence of entitlement which normally exists when the grant is formally expressed in writing. Where the entitlement is demonstrable, and no conditions are attached, such promises are recognised as income once the criteria for certainty and measurability are met. When conditions are attached, they must be fulfilled before the Society has unconditional entitlement to the income. Income is deferred as a liability where uncertainty exists as to whether the Society can meet the conditions and is recognised as income when there is sufficient evidence that the conditions imposed can be met.

(d) Expenditure recognition

All expenditure is accounted for on accrual basis, aggregated under the respective areas. Direct costs are attributed to the activity where possible. Where costs are not wholly attributable to an activity, they are apportioned on a basis consistent with the use of resources.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

2. Material accounting policy information – cont'd**(d) Expenditure recognition – cont'd***Cost of generating funds*

Cost of generating funds comprises all directly attributable costs incurred in the generating of voluntary income and fundraising activities. These costs include costs related to constitutional and statutory requirements and an apportionment of overhead and shared costs.

Cost of charitable activities

Cost of charitable activities comprises all directly attributable costs incurred in the pursuit of the charitable objects of the Society and an apportionment of overhead and shared costs.

Governance and administrative costs

Governance costs include the costs of governance arrangement, which relate to the general running of the Society, providing governance infrastructure and ensuring public accountability. These costs include costs related to constitutional and statutory requirements and an apportionment of overhead and shared costs.

(d) Plant and equipment

All items of plant and equipment are initially recorded at cost. Subsequent to recognition, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses. The cost of plant and equipment includes its purchase price and any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Dismantlement, removal or restoration costs are included as part of the cost of plant and equipment if the obligation for dismantlement, removal or restoration is incurred as a consequence of acquiring or using the plant and equipment.

Depreciation is calculated on a straight line basis so as to write off the cost over their expected useful lives. The estimated useful lives are as follows:

	<u>Useful lives</u>
Furniture and fittings	3 years
Office equipment	3 years
Renovation	3 years

The residual values and useful lives of plant and equipment are reviewed and adjusted as appropriate at the end of each reporting period.

Subsequent expenditure relating to plant and equipment that has already been recognised is added to the carrying amount of the asset only when it is probable that future economic benefits associated with the item will flow to the Society and the cost of the item can be measured reliably. All other repair and maintenance expenses are recognised in statement of financial activities when incurred.

An item of plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on derecognition of the asset is recognised in the statement of financial activities.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

2. Material accounting policy information – cont'd

(f) Intangible asset

The Society shall measure an intangible asset initially at cost. Costs directly attributable to the development of computer software are capitalised as intangible assets only when technical feasibility of the project is demonstrated, the Society has an intention and ability to complete and use the software and the costs can be measured reliably.

The software is subsequently carried at cost less accumulated amortisation and accumulated impairment losses. These costs are amortised to profit or loss using the straight-line method over their estimated useful lives of 3 years. The amortisation period and amortisation method of intangible assets are reviewed at least at each reporting date. The effects of any revision are recognised in profit or loss when the changes arise.

(g) Impairment of non-financial assets

The Society assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists, (or, where applicable, when an annual impairment testing for an asset is required), the Society makes an estimate of the asset's recoverable amount.

An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs of disposal and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or group of assets. Where the carrying amount of an asset or cash-generating unit exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

Impairment losses are recognised in statement of financial activities.

A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case, the carrying amount of the asset is increased to its recoverable amount. This increase cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised previously. Such reversal is recognised in statement of financial activities.

(h) Inventories

Inventories are item of donation-in-kind received and are recorded at fair value.

(i) Financial instrument

(i) *Financial assets*

Recognition and measurement

Receivables, excluding prepayments, are initially recognised at their transaction price, excluding transaction costs, if any. Transaction costs are recognised as expenditure in the statement of financial activities as incurred. Prepayments are initially recognised at the amount paid in advance for the economic resources expected to be received in the future.

Receivables in financial assets are subsequently measured at cost less accumulated impairment losses.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

2. Material accounting policy information – cont'd

(i) Financial instrument – cont'd

(i) *Financial assets – cont'd*

Derecognition

A financial asset is derecognised where the contractual rights to receive cash flows from the asset has expired or has been transferred and the Society has transferred substantially all risks and rewards of ownership.

Impairment of financial assets

The Society assesses at each reporting date whether there is objective evidence that a financial asset or a group of financial assets is impaired.

An allowance for impairment of other receivables is recognised when there is objective evidence that the Society will not be able to collect all amounts due according to the original terms of the receivables. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganisation, and default or delinquency in payments are considered indicators that the receivable is impaired. The amount of the allowance is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the original effective interest rate. The amount of the allowance for impairment is recognised in the statement of financial activities within "Governance and administrative costs".

Subsequently, if the amount of an impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss will be reversed. The reversal will not result in any carrying amount of the finance asset (net of any allowance account) that exceeds what the carrying amount would have been had the impairment not previously been recognised. The amount of reversal is recognised in the statement of financial activities.

(ii) *Financial liabilities*

Recognition and measurement

Financial liabilities are recognised when the Society becomes a party to the contractual agreements of the instrument and are classified according to the substance of the contractual arrangements entered into. All interest related charges are recognised in the statement of financial activities. Financial liability includes "Other payables" and "Finance lease liabilities".

Financial liabilities which are due to be settled within 12 months after the reporting date are presented as current liabilities in the statement of financial position even though the original term was for a period longer than 12 months and an agreement to refinance, or to reschedule payments, on a long-term basis is completed after the reporting date and before the financial statements are authorised for issue. Other financial liabilities due to be settled more than 12 months after the reporting date are presented as non-current liabilities in the statement of financial position.

Other payables, excluding accruals, are recognised at their transaction price, excluding transaction costs, if any, both at initial recognition and at subsequent measurement. Transaction costs will be recognised as expenditure in the statement of financial activities as incurred. Accruals are recognised at the best estimate of the amount payable.

2. Material accounting policy information – cont'd**(i) Financial instrument – cont'd****(ii) *Financial liabilities – cont'd****Derecognition*

Financial liabilities are derecognised when the obligation under the liability is discharged or cancelled or expired. When existing financial liabilities are replaced by another from the same lender on substantially different terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in respective carrying amounts is recognised in the statement of financial activities.

(j) Cash and cash equivalents

Cash and cash equivalents include cash on hand, cash at banks and fixed deposits with financial institutions that are readily convertible to a known amount of cash, which are subject to an insignificant risk of changes in value.

(k) Funds

Restricted fund balances are restricted by outside sources and may only be utilised in accordance with the purposes for which they are established. Designated funds are earmarked for specific purposes and are largely made up of funds allocated at the discretion of the Management Committee.

The Management Committee retains full control over the use of unrestricted funds for any of the Society's purposes.

(l) Provisions

Provisions for other liabilities and charges are recognised when the Society has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and the amount of the obligation can be estimated reliably.

Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provision is reversed.

(m) Leases*Operating leases as lessee*

Leases where substantially all risks and rewards incidental to ownership are retained by the lessors are classified as operating leases. Payment made under operating leases (net of any incentives received from the lessors) are recognised in the statement of financial activities on a straight-line basis over the period of the lease.

Contingent rents are recognised as an expense in the statement of financial activities when incurred.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

2. Material accounting policy information – cont'd**(m) Leases – cont'd***Financial leases as lessee*

Financial leases which transfer to the Society substantially all the risks and rewards incidental to ownership of the leased item, are capitalised at the inception of the lease at the fair value of the leased asset or, if lower, at the present value of the minimum lease payments. Any initial direct costs are also added to the amount capitalised. Lease payments are apportioned between the finance charges and the reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are charged to profit or loss. Contingent rents, if any, are charged as expenses in the periods in which they are incurred.

Capital leased assets are depreciated over the shorter of the estimated useful life of the asset and the lease term, if there is no reasonable certainty that the Society will obtain ownership by the end of the leased term.

(n) Employee benefits

As required by law, the Society contributes to the defined contribution plans, the Central Provident Fund (CPF). The Society's contribution to CPF is recognised in the financial year to which it relates.

(i) *Defined contribution plans*

The Society makes contributions to the Central Provident Fund scheme in Singapore, a defined contribution pension scheme. Contributions to defined contribution pension schemes are recognised as an expense in the period in which the related service is performed.

(ii) *Short-term employee benefits*

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided. A liability is recognised for the amount expected to be paid if the Company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee, and the obligation can be estimated reliably.

(o) Taxation

The Society is a charity registered under the Charities Act. Consequently, the income of the Society is exempted from tax under the provisions of Section 13 of the Income Tax Act Cap. 134.

3. Significant accounting judgements and estimates

The preparation of the Society's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of income, expenditure, assets and liabilities, and the disclosure of contingent liabilities at the end of each reporting period. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in the future periods.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

3. Significant accounting judgements and estimates – cont'd

(i) Judgements made in applying accounting policies

In the process of applying the Society's accounting policies, which are described in Note 2, the Society is of the opinion that there are no instances of application of judgement which are expected to have a significant effect on the amounts recognised in the financial statements, except as disclosed below:

Government grants

Government grants to meet operating expenses are recognised as income in the statement of financial activities on the accrual basis in the financial year these operating expenses were incurred and there is reasonable assurance that the Society will comply with the conditions attached to it. For certain grants, the government agencies reserve the right to withdraw, withhold or reduce the amount of any funds approved but not yet disbursed or to call for the refund of all funds which have been disbursed to the Society if the conditions are not met.

(ii) Key sources of estimation uncertainty

The key assumption concerning the future and other key sources of estimation uncertainty at the end of the reporting period are discussed below. The Society based its assumption and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Society. Such changes are reflected in the assumptions when they occur.

Depreciation of plant and equipment

Plant and equipment are depreciated on a straight-line basis over the estimated useful lives, after taking into account the estimated residual value. The Society reviews the estimated useful lives of the assets regularly in order to determine the amount of depreciation expense to be recorded during any reporting period. Changes in the expected level of use and technological developments could impact the economic useful lives and the residual values of these assets, therefore future depreciation charges could be revised. Any changes in the economic useful lives could impact the depreciation charges and consequently affect the Society's results.

The carrying amounts of the Society's plant and equipment as at 31 March 2025 and the annual depreciation charge for the financial year ended 31 March 2025 are disclosed in Note 7 to the financial statements.

4. Donations

	<u>2025</u>	<u>2024</u>
	\$	\$
Tax exempt donations	232,559	309,579
Non-tax-exempt donations	106,096	139,610
	<u>338,655</u>	<u>449,189</u>

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

4. Donations – cont'd

	<u>2025</u>	<u>2024</u>
	\$	\$
The donations were allocated as follows:		
- Donations	150,584	150,302
- Fundraising	188,071	298,887
	338,655	449,189
	338,655	449,189

During the financial year, the Society issued tax deductible receipts for donations totaling \$233,393 (2024: \$310,799) pursuant to its IPC status.

5. Staff costs

	<u>2025</u>	<u>2024</u>
	\$	\$
Salaries and bonuses	693,025	779,929
Contribution to Central Provident Fund	89,937	147,326
Staff benefits	29,747	33,401
Training course	-	4,345
	812,709	965,001
	812,709	965,001

Staff costs were allocated as follows:

- Cost of generating funds	61,194	86,936
- Cost of charitable activities	616,705	600,321
- Governance and administrative costs	134,810	277,744
	812,709	965,001
	812,709	965,001

6. Allocation of costs

Expenditures that are specifically identifiable to each cost classification are allocated directly to the type of costs incurred. Where apportionment between each costs classification is necessary, the following apportionment bases are applied:

<u>Allocation of Support Costs</u>	<u>2025</u> <u>Basis of Apportionment</u>	<u>2024</u> <u>Basis of Apportionment</u>
Staff costs	Based on time spent	Based on time spent
Communications	% of employee to total staff	% of employee to total staff
Rental of building and equipment	% of employee to total staff	% of employee to total staff
Utilities	% of employee to total staff	% of employee to total staff
Insurance	% of employee to total staff	% of employee to total staff
Maintenance of building	% of employee to total staff	% of employee to total staff
Maintenance of equipment	% of employee to total staff	% of employee to total staff
Supplies and materials	% of employee to total staff	% of employee to total staff
Depreciation	% of employee to total staff	% of employee to total staff
Audit fee	% of employee to total staff	% of employee to total staff
Bank service charges	% of employee to total staff	% of employee to total staff

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

7. Plant and equipment

	<u>Furniture and fittings</u>	<u>Office equipments</u>	<u>Renovation</u>	<u>Total</u>
	\$	\$	\$	\$
<u>Cost</u>				
Balance as at 01.04.2023	14,121	171,974	431,967	618,062
Additions	-	3,235	-	3,235
Disposal / written off	-	(3,050)	-	(3,050)
Balance as at 31.03.2024	14,121	172,159	431,967	618,247
Additions	-	51,141	-	51,141
Balance as at 31.03.2025	14,121	223,300	431,967	669,388
<u>Accumulated depreciation</u>				
Balance as at 01.04.2023	13,472	159,402	431,967	604,841
Charge for the year	338	9,573	-	9,911
Disposal / written off	-	(3,050)	-	(3,050)
Balance as at 31.03.2024	13,810	165,925	431,967	611,702
Charge for the year	235	9,528	-	9,763
Balance as at 31.03.2025	14,045	175,453	431,967	621,465
<u>Carrying amount</u>				
Balance as at 31.03.2025	76	47,847	-	47,923
Balance as at 31.03.2024	311	6,234	-	6,545

8. Intangible asset

	<u>Computer software</u>
	\$
<u>Cost</u>	
Balance as at 01.04.2023	-
Additions	61,761
Balance as at 31.03.2024 and 31.03.2025	61,761
<u>Accumulated depreciation</u>	
Balance as at 01.04.2023	-
Charge for the year	13,725
Balance as at 31.03.2024	13,725
Charge for the year	20,587
Balance as at 31.03.2025	34,312
<u>Carrying amount</u>	
Balance as at 31.03.2025	27,449
Balance as at 31.03.2024	48,036

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

9. Inventories

	<u>2025</u>	<u>2024</u>
	\$	\$
At beginning of year	5,077	3,367
Received for the year	52,178	61,170
Distributions for the year	(55,168)	(59,460)
At end of year	<u>2,087</u>	<u>5,077</u>

Inventories held are food rations.

10. Other receivables

	<u>2025</u>	<u>2024</u>
	\$	\$
Grant receivables	219,469	261,954
Prepayments	21,934	26,595
Deposits	7,832	7,832
Interest receivable on fixed deposits	274	2,232
Programme fee receivable	170	380
	<u>249,679</u>	<u>298,993</u>

11. Cash and cash equivalents

	<u>2025</u>	<u>2024</u>
	\$	\$
Cash and bank balances	1,071,742	1,239,665
Fixed deposits	203,007	197,271
	<u>1,274,749</u>	<u>1,436,936</u>

Fixed deposits with financial institution earned interest rates at 0.35% (2024: 2.9%) per annum with maturity within 6 to 8 months (2024: 6 to 9 months) from the end of the reporting period.

12. Other payables

	<u>2025</u>	<u>2024</u>
	\$	\$
Accruals	72,153	90,894
Donations received in advance	210	8,484
Other payables	10,955	8,597
	<u>83,318</u>	<u>107,975</u>

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

13. General fund

The General fund is expendable at the discretion of the Management Committee in furtherance of the Society's objects and purposes.

14. Maintenance fund

The fund pertains to the balance of the building fund that was re-designated by the Management Committee during the financial year 2013 to be used for building cyclical maintenance purposes.

15. Wellness Community

Wellness Community was set up to provide social care services to seniors and vulnerable and/or disadvantaged persons and families in the community. Under Wellness Community, the

Active Ageing programmes seek to empower seniors to lead active, healthy and meaningful lives, the Community Meal Service provides free meals to vulnerable persons in the community, especially the seniors, and encourages them to gather at a communal place to prevent social isolation, and the Food Ration Distribution Service provides free monthly food packs to vulnerable and/or disadvantaged persons and families. Funding and donations received are restricted for the purpose of operating the services and programmes and related activities under Wellness Community.

16. Counselling and Casework Programme

The National Council of Social Service Community Chest Grant is for the Shan You Counselling and Casework Programme. This programme at Shan You Counselling Centre provides counselling services to children, youths, adults, seniors, couples, and families in the community. Service users present with a wide spectrum of mental health, relationship, family and other issues. This funding shall only be used for the Shan You Counselling and Casework Programme and be strictly ring-fenced and classified as a restricted fund. All accumulated surpluses from this funding shall be kept and restricted for this programme's future use.

17. The Elephant in Our Community

The Elephant in Our Community (EIOC) is a public education programme on mental health awareness and suicide prevention. One of its initiatives is Ycare: Walking in Their Shoes (Ycare: WITS), an immersive exhibition and programme that seeks to empower young persons affected by mental health challenges to recover and live well and prevent youth suicide. Funding and donations received are restricted for the purpose of operating the programmes and related activities under EIOC and/or Ycare: WITS.

18. The Invictus Fund

The Invictus Fund is set up by the National Council of Social Service (NCSS) with support from Community Chest to provide critical services to the vulnerable group during COVID-19 pandemic.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

19. Related party transactions

An entity or individual is considered a related party of the Society for the purpose of the financial statement if:

- (i) it possesses the ability (directly or indirectly) to control or exercise significant influence over the financial and operating decisions of the Society or vice versa;
- (ii) it is subjected to common control or common significant influences.

(a) Related party transactions and balances

There was no transaction between the Society and related party during the financial year.

(b) Compensation of key management personnel

	<u>2025</u>	<u>2024</u>
	\$	\$
<u>Executives remuneration</u>		
Salaries and bonus	159,399	201,908
Employer CPF contribution	15,777	26,562
	175,176	228,470
Number of executives of the Society in remuneration bands:		
- Below \$100,000	-	1
- Above \$100,000 and below \$200,000	1	1
	1	1

20. Number of employees

The number of employees in the Society at the end of the reporting date was 15 (2024: 16). As disclosed in the statement of financial activities, total staff costs during the financial year amounted to \$812,709 (2024: \$965,001).

21. Fund-raising ratio

	<u>2025</u>	<u>2024</u>
	\$	\$
Gross donations from fundraising	188,071	298,887
Direct costs of fund-raising expenses	5,680	28,430
Percentage of direct fund-raising expense over gross donations	3.0%	9.5%

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

22. Reserve position and policy

The Society's reserve position for financial year ended 31 March 2025 is as follows:

		2025	2024	(Decrease) / increase
		\$	\$	%
A	Unrestricted Funds			
	General Fund	1,019,380	1,053,036	(3%)
B	Restricted Funds			
	Maintenance Fund	19,655	20,126	(2%)
	Wellness Community	(236,432)	(54,988)	330%
	Counselling and Casework Programme	853,302	803,367	6%
	The Elephant in Our Community	(138,019)	(134,612)	3%
	The Invictus Fund	683	683	-
C	Total Funds	1,518,569	1,687,612	(10%)
D	Total Annual Operating Expenditure	1,287,357	1,416,299	(9%)
E	Ratio of Funds to Annual Operating Expenditure (C/D)	1.18	1.19	

Reference:

C. Total Funds include unrestricted and restricted funds.

D. Total Annual Operating Expenditure includes expenses related to Cost of Generating Funds, Cost of Charitable Activities and Governance and Administration costs.

The Society's reserve policy is as follows:

The reserves of the Society provide financial stability and the means for the development of the Society's activities. The Management Committee intends to maintain the reserves at a level sufficient for its operating needs. The Society reviews the level of reserves regularly for the Society's continuing obligations.

23. Management of conflict of interest

During the current and previous financial year, none of the members of the Management Committee received any remuneration from the Society.

Management Committee members are required to disclose any interest that they may have, whether directly or indirectly, that the Society may enter into or in any organisations that the Society has dealings with or is considering dealing with; and any personal interest accruing to him/her as one of the Society's supplier, user of services or beneficiary. Should there be any potential conflict of interest, the affected member of the Management Committee may not vote on the issue that was the subject matter of the disclosure. Detailed minutes will be taken on the disclosure as well as the basis for arriving at the final decision in relation to the issue at stake.

24. Authorisation of financial statements

The Management Committee authorised these financial statements for issue on 15 August 2025.